SPACE – what have we been up to... and emerging insights on ‘linkages’

GB subgroup Monthly Meeting on Linking Humanitarian Cash with Social Protection
May 28, 2020
What have we been up to?
Timeline: iterative!

**April – July 2020**
- Small team, SPACE + SPACE-H
- Primarily country engagements, via strategy and delivery systems matrix

**August – Sept 2020**
- Growing team + countries
- Increasingly systematising learning
- Wider areas of support

**Phase 2**

**Oct 2020 – May 2021**
- Expanded team, prioritised countries
- Strategic policy and operational pieces
- Broader policy discussions...

**June 2021**
- Final push on dissemination + final country engagements

**Closing off**
Better meeting people's needs via an increase in

Level of Protection: How adequately are risks covered?

Population: Who is covered?

Benefits/Services: Which risk/contingencies are covered?

Routine Social Protection

System Strength: Is the core social protection system high quality and institutionalised?

Adequacy

Coverage

Comprehensiveness

With a co-ordinated approach that is more

Timely

Cost-effective

Predictable

Accountable

Equitable and inclusive

Sustainable

Source: SPACE (2021) building on all the available literature most recently summarised in the TRANSFORM SRSP doc
**Strategy Decision Matrix**

Structured to make sure relevant COVID responses are all evaluated consistently against a set of critical dimensions, including Coverage, Adequacy, Comprehensiveness, Timeliness, Cost-effectiveness, Accountability to affected population, Predictability, and Ownership and sustainability. This document will help you systematically think through the merits of various options; the challenges and risks inherent in each; and potential mitigation strategies for these.

**SPACE Delivery System Matrix**

Structured to assess the relevant dimensions of the social protection delivery chain, questioning the strength of existing systems (capacity, registration, payments, etc) and whether/how these can be leveraged, adapted or complemented for the COVID-19 response.

**Gender and Social Inclusion (GESI) in SP responses during COVID-19**

Providing key considerations and examples of how GESI can be integrated into COVID-19 response options/strategies, in an effort to increase wellbeing and dignity, while minimising potential negative effects on vulnerable populations.

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**Guidance for framing Case Studies on social protection responses to COVID-19**

Offering guidance on how to ensure that forthcoming Case Studies on COVID-19 responses are documented systematically, enabling comparability and learning. It suggests a structure of the key areas and dimensions to consider, and detailed questions to answer under each heading.
Global overview

SPACE has:
• Supported 42 countries, through over 100 engagements.
• Held learning sessions, roundtable discussions, and workshops
• Published framing, thematic and implementation focused documents for global use
Who did we work with?

- Government
- FCDO Country Offices
- GiZ/KfW Country Offices
- International Non-Governmental Organisations (INGOs)
- United Nation Agencies
- Cash Working Groups
- Social Protection Fora
- Grand Bargain Workstreams
- Other development actors and donors

FOCUS: advancing government strategies and programmes.

Actors engaged in the 42 countries:
- UNHCR
- ECHO
- Donor Cash Forum
- FAO
- WFP
- Private Sector
- World Bank
- IFRC
- UNICEF
- Cash Working Group
- Government
- GIZ
- FCDO

0% 20% 40% 60% 80% 100%

Core Focus  Touched on  Not Included
Country Engagements by Type

Rapid Response support (matrices)

Technical Capacity Building

Global Map of Engagements

Assessment/ Longer term learning

Gender and Social Inclusion

Not included in engagement

Touched on

Core area of focus of engagement

Social Protection Approaches to COVID-19: Expert Advice
Themes prioritised in the 42 countries

- Poverty/Vulnerability Assessment
- Transfer Values
- Legal and Policy Framework
- Financing
- Governance and Coordination
- Registration
- Information systems
- Outreach and communications
- Case Management
- M&E
- Accountability
- Payments
- VM
- Localisation

- Core Focus
- Touched on
- Not Included

Social Protection Approaches to COVID-19: Expert Advice
Emerging insights on ‘linkages’?
Linkages?

Global Map of Engagements

Core: Afghanistan; Cameroon; DRC; Ethiopia; Fiji; Iraq; Nigeria; Somalia; South Sudan; Turkey; Zimbabwe
Light touch: Lebanon; Liberia; Mozambique; Nepal; Colombia; Pakistan; Sudan; Venezuela

Not included in engagement
Touched on
Core area of focus of engagement

Social Protection Approaches to COVID-19: Expert Advice
Specific focus on ‘linkages’?

Identifying practical options for linking humanitarian assistance and social protection in the COVID-19 response

Providing considerations for humanitarian actors to consider when making decisions regarding the use of their Information Systems in COVID-19 responses, and beyond. It focuses in particular on contexts of transition from humanitarian to longer-term, state-led social protection systems.

+ supported the GB case studies with similar framing!
Many others too! E.g…

**Value for Money of social protection and humanitarian cash transfers in the context of COVID-19**

The COVID-19 context raises some particular issues from a VfM perspective. This short note addresses these issues and is aimed at economists, social protection and humanitarian specialists within development partner organisations, as well as policy-makers in government – anyone tasked with designing social protection responses and assessing different options, whether in concept notes, business cases, or budget submissions.

**Economics of Early Response and Resilience to COVID-19: Ethiopia**

**Social Protection and Humanitarian Cash and Food Responses to COVID-19: Needs, Coverage, and Gaps**

Comprehensive look at needs, coverage, and gaps for 10 fragile and conflict-affected countries, based on detailed micro-simulation for three ‘deep dive’ countries (Bangladesh, Ethiopia, and Zimbabwe) and a more ‘light touch’ approach in the others (Afghanistan, Burkina Faso, Chad, DRC, OPT, Syria, and Yemen)

**Embedding Localisation in the Response to COVID-19**

Describing key considerations for integrating local actors into the COVID-19 social protection and/or humanitarian cash response. Local actors are defined as national and sub-national entities and can include civil society organisations (CSOs), government, private sector actors, and communities themselves.
But wanted to focus on:

Two forthcoming pieces

- **Overcoming barriers to coordinating** across social protection and humanitarian assistance – building on promising practices

- **Deciding When and How to Link** Humanitarian Assistance and Social Protection: Guidance and Tools for Response Analysis

Focus on promising practices

Focus on key considerations
**HORIZONTAL COORDINATION: POLICY**

Harmonisation or integration of policy, strategy and regulations across sectors, to set the overarching vision and framework for shock response linked with social protection.

- Separate social protection and disaster management policies
- SP and DM policies each reflect SRSP commitments
- Specific national policy framework on SRSP

**HORIZONTAL COORDINATION: PROGRAMME**

Harmonisation or integration of programme design features – such as objectives, targeting, transfer design.

- Sharing information on transfer values
- Harmonising values across different programmes
- Actors develop joint, ‘single programme’ approach

**HORIZONTAL COORDINATION: ADMIN SYSTEMS**

Harmonisation or integration of different administrative functions and systems to support implementation of shock response linked with social protection.

- Separate data systems, limited sharing of data
- Data sharing agreement between actors
- System interoperability, use of common registries

**VERTICAL COORDINATION**

Bottom-up and top-down flows of information and resources for shock response linked with social protection.

- **Government**
  - Non-government partners (international & national)
  - Central level
  - Decentralised level

- **Across what actors?**
  - Government
  - Non-government partners (international & national)
  - Social protection and disaster management departments
  - Social protection partners (donors, implementers, etc)
  - Humanitarian partners (donors, implementers, etc)
  - Local social protection actors
  - Local disaster management actors
  - Civil society & other local actors working on social protection, DRM and humanitarian delivery
<table>
<thead>
<tr>
<th>Joint feasibility assessment and options analysis for shock responses linked with social protection.</th>
<th>Dominican Republic; Armenia; Tajikistan; Cambodia; The Philippines.</th>
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<tbody>
<tr>
<td>Joint strategy bringing together social protection and disaster management or humanitarian stakeholders.</td>
<td>Dominican Republic; Armenia; Tajikistan; Cambodia; The Philippines; Dominican Republic (ASP strategy); Iraq.</td>
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<tr>
<td>Integration of shock response into joint sector strategies: Madagascar; Zambia.</td>
<td>Joint response strategies on shock response linked with social protection between government and humanitarian actors, or social protection and humanitarian donors: Armenia; Colombia; Malawi; Jordan.</td>
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<tr>
<td>Strategies linking donor’s humanitarian and social protection portfolios: Yemen; Nigeria; MENA region.</td>
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<tr>
<td>Forums or platforms convening actors across silos.</td>
<td>Adaptations to national disaster management mechanisms: Cambodia; Tonga</td>
</tr>
<tr>
<td>Donor coordination groups: Yemen; Somalia; Lebanon</td>
<td>High level taskforces: Cambodia; Malawi; Dominican Republic; Albania; Kyrgyzstan</td>
</tr>
<tr>
<td>Programme steering committees and taskforces: Tajikistan; Turkey; Mauritania</td>
<td>CWGs that build links with or include social protection institutions: Armenia; Kenya; Tajikistan; Zambia; Madagascar; Nigeria; Iraq; The Philippines</td>
</tr>
<tr>
<td>Memorandums, partnership agreements or procedures setting out roles and responsibilities.</td>
<td>Armenia; Tajikistan; Kyrgyzstan; Dominican Republic; Malawi; Kenya; Madagascar; Tonga</td>
</tr>
<tr>
<td>Procedures and systems for sharing registration data (note this can apply to other data too, beyond registration).</td>
<td>Dominican Republic; Turkey; Cambodia; Nigeria; Chile; Kenya; Pakistan; Yemen</td>
</tr>
<tr>
<td>Donor convenor roles</td>
<td>Yemen; Somalia; Iraq (more informal); Malawi (adviser); Nigeria</td>
</tr>
<tr>
<td>Donor funding mechanisms that support harmonisation and collaboration</td>
<td>Iraq; Zambia; Jordan; Caribbean; Mozambique; Madagascar; Sahel</td>
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Promising practices…. + Drivers of good or bad coordination…
### Tool 1. Checklist for assessing the feasibility of using existing SP systems to implement HA

#### Key considerations in response analysis (using data from assessments)

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<tbody>
<tr>
<td><strong>Needs &amp; vulnerabilities</strong></td>
<td>Which geographic areas are (most) affected?</td>
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<td>Who are the (most) affected individuals/ households?</td>
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<td></td>
<td>What are the needs of affected individuals (financial/material needs)?</td>
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<td></td>
<td>What additional needs do the affected population have (e.g. – for services)?</td>
</tr>
<tr>
<td><strong>Political will and regulations</strong></td>
<td>Do donor funding rules and conditions, or risk appetite, restrict or promote certain modalities or implementation mechanisms?</td>
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<td></td>
<td>Are the modalities and mechanisms proposed acceptable to the government and in line with government legal framing?</td>
</tr>
<tr>
<td><strong>Capacities</strong></td>
<td>What is the capacity within the SP institutions (expertise; human resources; systems; resources; operational budgets) to design and implement a HA programme addressing the needs identified?</td>
</tr>
<tr>
<td></td>
<td>What is the capacity within your agency to design and implement a HA programme addressing the needs identified? (Technical capacities and soft skills such as in engaging with governments)</td>
</tr>
<tr>
<td><strong>Delivery</strong></td>
<td>Are there channels through which assistance can be delivered securely, safely and quickly to those in need?</td>
</tr>
<tr>
<td><strong>Risks</strong></td>
<td>What are the potential risks to affected populations or your organisation, and can these be mitigated?</td>
</tr>
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### Tool 2: Checklist guiding analysis and comparison of response options
And also...

What are future financing options for shock responsive social protection: A technical primer

The paper outlines the key principles that shape approaches to financing for SRSP and disaster risk finance, via a ‘money-out / money-in’ framework. It then explores key ‘money-in’ aspects, A) current and potential financing sources and actors for SRSP (across the social protection, humanitarian, and climate sectors); B) opportunities and challenges of possible risk financing instruments that can be used to support SRSP.

**Context** – the underlying risk, need, and wider factors to consider when developing risk financing-based approaches to financing covariate shocks.

**Money-in instruments** – the SRSP financing instruments in place to supply the right amount of money at the right time.

**Money-out systems** – the systems, plans, and capacities in place that use money to reduce the impact of disasters on people e.g. SRSP systems in country.

**Project management processes** – practical considerations, including project implementation processes, costs, contingencies, communications with beneficiaries, and monitoring and evaluation.
What else?
Supporting global learning…

- IPC-IG dashboard (SP focused)
- Country case studies, ‘nexus’ framing: OPTs, Nigeria, Somalia, (Malawi), Indonesia, Ghana, Fiji
- Other learning via country engagements e.g. Sahel, Turkey etc
- Framing + guidance for others (e.g. MAINTAINS)
- Logging global experiences! Useful resources document… including section on linkages
- Engagement in webinars, workshops etc
THANKS!
The SPACE team

**Elayn Sammon**
Has worked for more than 20 years in international development on social policy and social protection systems with a focus on women, children and disability inclusion.

**Courtenay Cabot Venton**
An international development economist working on humanitarian aid, social protection and women’s empowerment.

**Rebecca Holmes**
An independent consultant providing policy-relevant research on social protection, with a focus on gender equality, empowerment and social inclusion.

**Amber Peterman**
An Associate Research Professor in Public Policy at the University of North Carolina. She is a gender and development specialist and works on social protection, gender-based violence and women’s empowerment.

**Laura Alfers**
The Director of Social Protection at Women in Informal Employment: Globalizing and Organizing (WIEGO). Her research and practice lies at the intersections of social policy, employment and gender.

**Valentina Barca**
SPACE Team Lead, Valentina Barca has worked extensively on integrated information systems (including social registries), shock responsiveness, digital identity, voice and accountability mechanisms, and rigorous user-focused M&E systems - all applied to the field of social protection and including research, policy design and implementation work. Valentina has contributed to the debate on cash transfers and social protection more widely, including work on DFID’s shock responsive social protection global study (and WFP’s Latin American follow-up); ILO and EU-SPS’s TRANSFORM curriculum on building and managing social protection floors in Africa; DFID’s systematic review on the impact of cash transfers; and DFAT’s work on data and information integration in the social protection sector.
The SPACE team

Edward Archibald
Expert in shock responsive social protection, including experience across design, implementation and donor-government coordination

Emily Wylde
Economist with social protection experience, including policy development work and analytical/diagnostic work in areas of: quantitative poverty analysis, microsimulation, impact evaluation, child poverty, labour markets, youth employment, gender, qualitative and participatory research, social service delivery for the poor, and public financial management.

Rebecca Holmes
An independent consultant providing policy-relevant research on social protection, with a focus on gender equality, empowerment and social inclusion.

Calum McLean
Over 30 years experience in the humanitarian and development fields, specializing in humanitarian cash transfers and linkages with social protection; food security and livelihoods. Calum has worked with donors, the UN and International NGOs

Lara Quarterman
A gender and protection expert with experience in UN, INGO and donor capacities. Particular experience in Gender Based Violence in emergencies, trafficking and prevention of sexual violence.

Rodolfo Beazley
An economist with 15 years of experience in the design, implementation and evaluation of social policies. Supports governments and partners in designing and implementing policies and programmes, with a focus on service delivery, including information systems, targeting mechanisms, and payment mechanisms, among others

Social Protection Approaches to COVID-19: Expert Advice
The SPACE team

Simon Levine
Thirty years’ experience in development assistance in fragile and conflict-affected countries. He has pioneered thinking on emergency cash programming, using food systems and market systems analysis in crises, developed new tools to guide contingency planning, preparedness and early response, and used both quantitative and qualitative methodologies in primary research, as well as developing mixed methods approaches for working in complex environments.

Ludovico Carraro
Specialist in welfare analysis and social assistance, and monitoring and evaluation of project impact assessments, especially on living standards. He has provided technical assistance and advice in the design and implementation of many social assistance programmes in various countries.

Cecilia Costella
Social protection expert with fifteen years of experience providing technical and policy support to governments and development agencies, leading research, knowledge and capacity building activities; and, designing and implementing programs. Has worked at the World Bank, the United Nations, and the Red Cross Red Crescent Movement. Experience in Africa, Asia and Latin America.

Karín Seyfert
Specialises in migration and forced displacement. She has experience in evaluation of FCDO, ECHO and UNHCR programmes for refugees. Other core areas of expertise include; agri-business, quantitative methods, macro-economic risks.

Sophie Pongracz
Economics and Value for Money specialist in the humanitarian aid and disaster resilience sector. She specialises in Humanitarian financing, economic impact of cash transfers in emergencies and multilateral aid effectiveness. Her work largely focuses on fragile states and post conflict environments.

Anna McCord
A sociologist with a PhD in economics, and 30 years’ experience in international development. She is a research economist specialising in social protection policy and programme design and impact appraisal. Anna has a particular interest in public works programmes, mixed methods evaluation approaches and the political economy of social policy interventions. Anna has experience throughout north and sub-Saharan Africa, as well as central, southern and south eastern Asia, having worked closely with a range of major donors, UN agencies, governments and non-governmental agencies, and has published widely in a variety of media. She has written and taught extensively on social protection, as well as public works, labour markets and political economy, and also has an interest in training and facilitation.

Social Protection Approaches to COVID-19: Expert Advice
Options for rapid expansion of SA caseloads for C-19 responses (registration and enrolment)

Discussing the main strategies for rapid expansion of social assistance caseloads in response to COVID-19, via new or existing programmes – building on existing data, systems and capacity where possible. Providing practical insights on the opportunities, challenges and pre-requisites offered by different approaches.

Strengthening gender equality and social inclusion (GESI) during the implementation of SP responses

Providing guidance on how to ensure that the delivery of programmes (especially cash transfers) are gender-sensitive, equitable, inclusive, and where possible, transformative.

Programming Options: ‘Cash Plus’ Approaches in the Response to COVID-19

Providing an overview of the options for linking cash transfers to complementary services in the context of COVID-19, drawing out lessons learned from existing evidence and knowledge of good practices to highlight how cash plus can be effectively designed and implemented in crisis response.

Options for rapid delivery (payment) of cash transfers for COVID-19 responses and beyond

Discussing the main strategies used by, and available to, countries to deliver cash support in response to the COVID-19 pandemic. Providing practical insights on the opportunities, challenges and pre-requisites offered by different approaches.

Preparing for future shocks: priority actions for social protection practitioners in the wake of COVID-19

Helping to think through potential options/strategies to holistically strengthen the preparedness of social protection systems to respond to future shocks.

The Potential Role of Economic Inclusion Programmes to Respond to Those Affected by COVID-19:

As the effects of the crisis evolve, many actors are considering whether and how to complement social assistance measures with additional inputs, components and linkages – including economic inclusion approaches – to help mitigate the impacts of the pandemic and move towards early economic recovery. This paper therefore explores the opportunities and challenges of economic inclusion approaches alongside social assistance responses in the COVID-19 context.
Other publications

Understanding the Economic Impacts of COVID-19 in Low- and Middle-Income Countries: Who, Where, How, and When?
Providing a disaggregated and livelihoods-informed view of the COVID-19 impact (who is being most affected and where), to inform the 'what' of the social protection response.

How Targeting Mechanisms Can Identify People With Disabilities for Inclusion in Social Protection Programmes

Inclusive Information Systems for Social Protection: Intentionally Integrating Gender and Disability

Informal workers and social protection in the COVID-19 response
Outlining the options for providing social protection to informal workers, with a particular focus on the implications for COVID-19 response and urban settings.

Social protection for older people during COVID-19 and beyond
Co-written with HelpAge International and providing information and guidance on social protection and older people, with a focus on pensions to cushion the economic impacts of COVID-19. (SPACE)

Social Protection in the COVID-19 Recovery: Opportunities and Challenges
This paper explores what role social protection can and should play over the medium term, as governments seek to steer their economies through recession and into a recovery. It outlines the opportunities, challenges and potential trade-offs which social protection actors will face over the medium term.

SPACE Drivers of Timely and Large-Scale Cash Responses to COVID-19: what does the data say?
Blogs

Tips for linking social protection and gender-based violence prevention and response during COVID-19

Five practical insights on linking humanitarian assistance and social protection

Cutting through complexity to shape the COVID-19 cash response

Transfer values – how much is ‘enough’? (Part 1)

Transfer values – how much is ‘enough’? (Part 2)

10 recommendations for social protection in prolonged recession

Inclusive Information Systems for Social Protection: Intentionally Integrating Gender and Disability

Can the COVID-19 crisis be a catalyst for gender-responsive and inclusive social protection?
SPACE – How did we support?

- Provide technical guidance on options for using **social protection and humanitarian assistance to combat the economic impact of COVID** through adaption, development, phasing, coordination and mapping of responses.
- Advise on the application of **gender and social inclusion principles** when providing social protection.
- Advise on **localisation**: working with affected communities, community groups, local government etc. to improve (e.g.) targeting, registration, distribution and inclusion.
- Provide **policy guidance** on the provision of humanitarian assistance and social protection to address the economic impacts of COVID.
- Review, and support the development of **country-specific plans** for social protection and humanitarian systems, as applied to the response to the economic impact of COVID.
- Share evidence accrued over time and globally through **country case studies**, and **international best practice**.
- Provide **learning sessions** through multiple media (webinars, learning briefs, country-specific sessions etc.)
SPACE Support

Provision of technical advice to countries
- Short Term Support (Up to 5 days)
- Sustained Technical Support (Up to 20 days) Emphasis on supporting strategic/transformative change

Delivery of thematic policy briefings
- Thematic policy briefings
- Recommendations on policy engagements

Learning for the uses of social protection approaches to COVID-19 recovery and preparation for future emergencies
- Learning Sessions and Learning Briefs
- Technical and Operational Learning Notes
- Country and Thematic Case Studies
- Contributions to external events
Themes we are tackling

- Maintaining Social Protection systems through crises
- Shock Responsive Social Protection responses
- Linking Social Protection and humanitarian systems
- Role of Social Protection in recovery – social insurance and labour markets
- Financial and economic inclusion
- Preparedness and early action – building for the next crises
- Gender and Inclusion
- Informal workers
- Climate change and climate resilience
- Market based programming
- Vulnerability, needs and response impact analysis
- Digitisation – digital solutions
- Localisation
- Risk management and mitigation
- Value for Money
- Political economy of the aid sector
- Role of international actors within the nexus of SP and Hum